

National Primary Care Transformation Summit

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JULY 25-29, 2022

Agenda current as of July 22, 2022 • All times are EDT

The Summit is offering free registration to full time, practicing primary care clinicians, behavioral health clinicians, psychologists, social workers, pharmacists, nurse practitioners, physician associates, medical students and residents.

The Summit also offers partial and full Tuition Scholarships to qualifying representatives of local, state, and federal government, consumers/patients, consumer advocate organizations, safety net providers, academics, students, representatives of health services research organizations, and those who have lost their jobs as a result of the COVID-19 pandemic.

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MONDAY, JULY 25, 2022

SUMMIT PRECONFERENCE:

PRIMARY CARE AND THE MOVE TO VALUE

Sponsored by America's Physician Groups and Premier

1:00 pm	Welcome and Introductions Susan Dentzer , <i>President and Chief Executive Officer, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC (Co-chair)</i> Soumi Saha, JD, PharmD , <i>Senior Vice President of Government Affairs, Premier Inc. (Co-chair)</i>
1:10 pm	Fireside Chat Michelle Schreiber, MD , <i>Deputy Director, Center for Clinical Standards and Quality and Group Director, Quality Measurement and Value-Based Incentives Group, Centers for Medicare and Medicaid Services, Washington, DC</i> Interviewed by: Blair G. Childs , <i>Former Senior Vice President and Advisor, Premier, Inc., Washington, DC</i> Seth Edwards, MHA , <i>Vice President for Population Health, Premier Inc. Charlotte, NC</i>
1:30 pm	Driving Equity in Primary Care and Beyond: The ACO REACH Model Christy Cawthon , <i>Vice President of Medical Economics and Contract Performance, Southwestern Health Resources, Fort Worth, TX</i> Richard Doane, MHA , <i>Director, Strategy, Innovation and Population Health, Premier, Inc., Houston, TX</i> Rushika Fernandopoulle, MD , <i>Chief Innovation Officer, One Medical; Co-founder and Chief Executive Officer, Iora Health, Cambridge, MA</i> Jon Regis, MD , <i>Ob/Gyn Physician, Village MD; Founder, Reliance Foundation, Absecon, NJ</i> Scott Woods , <i>Vice President of Operations, AdventHealth, Altamonte Springs, FL</i> Susan Dentzer , <i>President and Chief Executive Officer, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC (Moderator)</i>
2:30 pm	Break

2:45 pm

Primary Care in Medicare Advantage

Victoria DiGennaro, DO, *Family Physician, Pioneer Physicians Network; Founding Member, Women Physician Leadership Council, Agilon, Akron, OH*

Stephen Greene, MBA, *Chief Administrative Officer, ChenMed, Fort Lauderdale, FL*

Carlos Hernandez, MD (Invited), *President, WellMed Medical Group, San Antonio, TX*

Gerry Meklaus, MHSA, *Vice President, Population Health Advisory Services, Value-Based Transformation, Premier Inc., West Chester, PA*

Mark Schario, MS, RN, FACHE, *Vice President, Population Health/Accountable Care/Clinically Integrated Network, University Hospitals, Cleveland, OH*

Mark McClellan, MD, PhD, *Director, Robert J Margolis Center for Health Policy and Margolis Professor of Business, Medicine and Health Policy, Duke University; Co-chair, Health Care Payment Learning & Action Network; Former CMS Administrator and FDA Commissioner, Washington, DC (Moderator)*

3:45 pm

Primary Care, the Medicare Shared Savings Program, and Advanced Alternative Payment Models in Medicare

Robert Fields, MD, MHA (Invited), *Executive Vice President and Chief Population Health Officer, Mount Sinai Health, New York, NY*

Cindy Gipson, MBA, *Assistant Vice President, Growth and Accountable Care Enterprise, Scripps Health, San Diego, CA*

Sam D. Reynolds, MD, *Chief Quality Officer, Allegheny Health Network, Pittsburgh, PA*

Seth Edwards, MHA, *Vice President for Population Health, Premier Inc., Charlotte, NC (Moderator)*

4:30 pm

Wrap-up

Seth Edwards, MHA, *Vice President for Population Health, Premier Inc. Charlotte, NC*

Susan Dentzer, *President and Chief Executive Officer, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC (Co-chair)*

4:45 pm

Preconference Adjournment

TUESDAY, JULY 26, 2022

DAY I MORNING MINI SUMMITS

MINI SUMMITS GROUP I 10:00 am – 11:00 am

Mini Summit 1: Primary Care Policy: The Primary Care Collaborative's 'Better Care – Now' Campaign & Primary Care for America

10:00 am The Primary Care Collaborative's 'Better Care – Now' Campaign

Ryan D. Mire, MD, FACP, President, American College of Physicians; Private Practice Internal Medicine, Nashville, TN

Sinsi Hernández-Cancio, Vice President for Health Justice, National Partnership for Women & Families, Washington, DC

Ann Greiner, MCP, President and Chief Executive Officer, Primary Care Collaborative; Former Vice President, Public Affairs, National Quality Forum; Former Vice President, Public Affairs, American Board of Medical Specialties, Washington, DC (Co-chair and Moderator)

10:30 am Primary Care for America

R. Shawn Martin, MHCDS, Executive Vice President and Chief Executive Officer, American Academy of Family Physicians; Former Director of Government Relations, American Osteopathic Association, Washington, DC

Mini Summit 2: Primary Care Market Mover: Spinezone & Primary Care Disruptor: Walgreens (Fireside Chats with Leading Market Entrants)

10:00 am Spinezone

Kian Raiszadeh, MD, Chief Executive Officer, Spinezone, San Francisco, CA

Interviewed by:

Don Crane, JD, Former President and Chief Executive Officer, America's Physician Groups, Los Angeles, CA

10:30 am Walgreens

Kevin Ban, MD, Chief Medical Officer, Walgreens; Former Chief Medical Officer, athenahealth, Boston, MA

Interviewed by:

Eric A. Klein, JD, Partner and National Team Leader, Healthcare Practice, Sheppard Mullin, Los Angeles, CA

Mini Summit 3: Health Plan Primary Care Strategies: Aetna/CVS & Elevance Health/CareMore (Fireside Chats with Leading Health Plans)

10:00 am Aetna/CVS

Eric Fennel, Vice President, Network Innovations and Strategy, CVS Health, Hartford, CT

Interviewed by:

Valinda Rutledge, MBA, Chief Corporate Affairs Officer, UpStream Health; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC

10:30 am Elevance Health/CareMore

Catherine Campbell, President and Chief Executive Officer, CareMore and Aspire Health, Elevance Health Companies; Former Senior Vice President, Molina Healthcare; Former Vice President, Strategy, Planning & Business Development, Anthem, Newport Beach, CA

Interviewed by:

Jeffrey I. Lasker, MD, MMM, Former President and CEO, New England Quality Care Alliance, the physician network for Tufts Medical Center; Assistant Professor of Pediatrics and Medicine, Tufts University School of Medicine, Newton, MA

Mini Summit 4: Primary Care Organizations Focused on Serving Underserved Communities: ApolloMed & CityBlock (Fireside Chats with Organizations Serving Underserved Communities)

10:00 am ApolloMed

Brandon Sim, MS, Co-chief Executive Officer, Apollo Medical Holdings/Network Medical Management, Alhambra, CA

Interviewed by:

Walter Kopp, MSHA, President, Medical Management Services; Former Chief Operating Officer, Physicians Foundation, San Anselmo, CA

10:30 am CityBlock

Toyin Ajayi, MD, Co-founder and Chief Executive Officer, CityBlock Health; Former Chief Health Officer, Care Lab; Former Chief Medical Officer, Commonwealth Care Alliance, New York, NY

Interviewed by:

Don Crane, JD, Former President and Chief Executive Officer, America's Physician Groups, Los Angeles, CA

Mini Summit 5: The Power of Relationships in Value-Based Care & How the AMA's Relative Value Scale Update Committee (RUC) Sets Physician Prices

10:00 am The Power of Relationships in Value-Based Care

Faris Ghawi, MBA, Co-founder and Chief Executive Officer, Vytalize Health, Laguna Beach, CA

10:30 am How the AMA's Relative Value Scale Update Committee (RUC) Sets Physician Prices

Frederick Isasi JD, MPH, Executive Director, Families US; Former Health Division Director, National Governors Association, Washington, DC

Mark E. Miller, PhD, Executive Vice President of Health Care, Arnold Ventures; Former Executive Director, Medicare Payment Advisory Commission, Washington, DC

Merrill Goozner, MA, Independent Journalist, GoozNews; Former Editor, Modern Healthcare, Chicago, IL (Moderator)

11:00 am Transition Break and Visit Exhibit Hall

MINI SUMMITS GROUP II 11:15 am – 12:15 pm

Mini Summit 6: PAI-Avalere Health Report on Trends in Physician Employment and Acquisitions of Medical Practices: 2019-2021 & Making Sense of New Approaches to Primary Care Delivery: A Typology of Innovations in Primary Care

11:15 am **PAI-Avalere Health Report on Trends in Physician Employment and Acquisitions of Medical Practices: 2019-2021**

Kelly Kenney, Chief Executive Officer, Physicians Advocacy Institute; Principal, K2 Strategies; Former Director, State Governmental Affairs Center, American Medical Association, Chicago, IL

Massey Whorley, MPP, Principal, Avalere Health; Former Senior Policy Advisor, Governors Ralph Northam and Terry McAuliffe, Washington, DC

11:45 am **Making Sense of New Approaches to Primary Care Delivery: A Typology of Innovations in Primary Care**

Bruce E. Landon, MD, MBA, MSc, Professor of Health Care Policy, Department of Health Care Policy, Harvard Medical School; Professor of Medicine and Practicing Internist, Beth Israel Deaconess Medical Center, Boston, MA

Mini Summit 7: Meet the Primary Care Market Movers: Aledade & agilon health (Fireside Chats with Leading Primary Care Organizations)

11:15 am **Aledade**

Farzad Mostashari, MD, Chief Executive Officer, Aledade, Inc.; Former National Coordinator for Health Information Technology, Washington, DC

Interviewed by:

Bill Gil, MBA, Former Vice President and Chief Executive Officer, Providence Southern California Medical Foundations, Los Angeles, CA

11:45 am **agilon health**

Steven Sell, MBA, Chief Executive Officer and Board Member, agilon health; Former President and Chief Executive Officer, Health Net Inc., San Francisco, CA

Interviewed by:

John M. Kirk, JD, Founding Chief Executive Officer, Pioneer Medical Group, Cerritos, CA

Mini Summit 8: Value-based Care Transformation: Strategies Allowing Primary Care Clinicians to Remain Independent and Patients to Receive Whole-person, Quality Care & The Value of ACO Reach in Transforming Primary Care

11:15 am **Value-based Care Transformation: Strategies Allowing Primary Care Clinicians to Remain Independent and Patients to Receive Whole-person, Quality Care**

Mark Carroll, MD, Chief Medical Officer, Medicaid Health Plans, Blue Cross Blue Shield of Arizona, Phoenix, AZ

Rajiv Parikh, MD, President, Rajiv Parikh MDPC, Tempe, AZ

Rachel Ries, MPH, Senior Director of Operations, MVP Kids Care Pediatrics, Phoenix, AZ

Hugh Lytle, Founder and Chief Executive Officer, Equality Health, Phoenix, AZ (Moderator)

Mark Stephan, MD, Chief Medical Officer, Equality Health, Phoenix, AZ (Co-moderator)

11:45 am

The Value of ACO Reach in Transforming Primary Care

Purva Rawal, PhD, Senior Advisor/Chief Strategy Officer, CMS Innovation Center; Adjunct Assistant Professor, School of Nursing and Health Studies, Georgetown University, Washington, DC

Valinda Rutledge, MBA, Chief Corporate Affairs Officer, UpStream Health; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC

Mini Summit 9: Health Plan Primary Care Strategies: Centene & Multiple Plans (Fireside Chats with leading Health Plans)

11:15 pm **Centene**

Rajiv Patel, MD, MBA, FACP, President, Health Care Enterprises, Provider Strategy, Centene; Former Chief Executive Officer, US Medical Management, St. Louis, MO

Interviewed by:

Bill Gil, MBA, Former Vice President and Chief Executive Officer, Providence Southern California Medical Foundations, Los Angeles, CA

11:45 am

How CareAllies Curates Primary Care Centric Physician Groups for Multiple Health Plans

Rob Cetti, President, CareAllies, a Cigna Company; Former Senior Vice President, Strategic Initiatives and Provider Contracting, Cigna; Former President, Brighton Health and MagnaCare Networks, Phoenix, AZ

Interviewed by:

Valinda Rutledge, MBA, Chief Corporate Affairs Officer, UpStream Health; Former Group Director, CMS Patient Care Model Group and BPCI Lead, Washington, DC

Mini Summit 10: Integrating Behavioral Health and Primary Care

11:15 am **Introductions, Discussion and Q&A**

William Beecroft, MD, Medical Director, Behavioral Health, Blue Cross Blue Shield Blue Care Network of Michigan, Detroit, MI

Mary Giliberti, JD, Chief Public Policy Officer, Mental Health America, Alexandria, VA

R. Scott Hammond, MD, FAAFP, President, Primary Care Consultants, Inc.; President, Colorado Center for Primary Care Innovation, Westminster, CO

Michael Taylor, Chief Executive Officer, Cornell Scott-Hill Health Center, New Haven, CT

Ann Greiner, MCP, President and Chief Executive Officer, Primary Care Collaborative; Former Vice President, Public Affairs, National Quality Forum; Former Vice President, Public Affairs, American Board of Medical Specialties, Washington, DC (Co-chair and Moderator)

12:15 pm

Luncheon Break and Visit Exhibit Hall

OPENING PLENARY SESSION

1:00 pm



Summit Welcome

Richard Merkin, MD, *President and Chief Executive Officer, Heritage Group, Los Angeles, CA*

1:05 pm



Co-chair Introductions and Summit Overview

Don Crane, JD, *Former President and Chief Executive Officer, America's Physician Groups, Los Angeles, CA (Co-chair)*

1:15 pm



Keynote Address: Primary Care in the United States

Russell S. Phillips, MD, *Director, Center for Primary Care, William Applebaum Professor of Medicine and Professor of Global Health and Social Medicine, Harvard Medical School, Boston, MA*

1:45 pm



Fireside Chat: Primary Care in High-Income Countries: How the United States Compares

Ezekiel J. Emanuel, MD, *Vice Provost for Global Initiatives, Diane v.S. Levy and Robert M. Levy University Professor, Co-Director, Healthcare Transformation Institute, Perelman School of Medicine at the University of Pennsylvania; Former Special Advisor, Office of Management and Budget (Obama), Philadelphia, PA*



Interviewed by:

Susan Dentzer, *President and Chief Executive Officer, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC*

2:15 pm



Why Primary Care is Underpaid in the United States and a Way to Fix it

Robert A. Berenson, MD, *Institute Fellow, Urban Institute; Former Vice Chair, Medicare Payment Advisory Commission; Former Assistant Director, White House Domestic Policy Staff, Washington, DC*

2:45 pm



Scaling a Primary Care Organization

J. William Wulf, MD, *Chief Executive Officer, Central Ohio Primary Care; Chair, APG, Westerville, OH*



Interviewed by:

Ann Greiner, MCP, *President and Chief Executive Officer, Primary Care Collaborative; Former Vice President, Public Affairs, National Quality Forum; Former Vice President, Public Affairs, American Board of Medical Specialties, Washington, DC (Co-chair)*

3:15 pm



Preview of Mini Summits on Physician Organization Acquisitions and M&A, Valuation and Compensation Programs

Eric A. Klein, JD, *Partner and National Team Leader, Healthcare Practice, Sheppard Mullin, Los Angeles, CA*

3:30 pm



Roundtable on Primary Care: A Key Lever to Advance Health Equity & Integrating Health Equity into Primary Care Organizations

Sydni Howard, MBA, LSSBB, *Director of Diversity, Equity, and Inclusion, Central Ohio Primary Care, Columbus, OH*



Dominic H. Mack, MD, MBA, *Professor Family Medicine, Director, National Center for Primary Care, Morehouse School of Medicine, Atlanta, GA*



Hoangmai H. Pham, MD, MPH, *President, Institute for Exceptional Care; Former Vice President, Provider Alignment Solutions, Anthem; Former Chief Innovation Officer, Center for Medicare and Medicaid Innovation, Washington, DC*



Karthik Sivashanker, MD, MPH, CPPS, *Vice President, Equitable Health Systems, American Medical Association; Medical Director for Quality, Safety, and Equity, Brigham and Women's Hospital, Boston, MA*



Kathryn E. Phillips, MPH, *Senior Program Officer, Improving Access, California Health Care Foundation; Program Director, Patient-Centered Medical Home, Qualis Health; Manager, Center for Prevention and Health Services, National Business Group on Health, Oakland, CA (Moderator)*

4:30 pm

Day I Adjournment

WEDNESDAY, JULY 27, 2022

DAY II MORNING MINI SUMMITS

MINI SUMMITS GROUP III 10:00 am – 11:00 am

Mini Summit 11: A Patient-Centered Approach to Payment and Quality Measures in Primary Care & CMMI's The Maryland Primary Care Program: Success with Access and Health Equity

10:00 am

A Patient-Centered Approach to Payment and Quality Measures in Primary Care

Harold D. Miller, *President and Chief Executive Officer, Center for Healthcare Quality and Payment Reform, Pittsburgh, PA*

10:30 am

CMMI's The Maryland Primary Care Program: Success with Access & Health Equity

Howard M. Haft, MD, MMM, CPE, FACPE, *Senior Medical Advisor, Maryland Department of Health; Executive Director, Maryland Primary Care Program, Baltimore, MD*

Arumani Manisundaram, *Founder and Chief Executive Officer, Netrin Health and Netrin Primary Care ACO, Great Falls, VA*

10:00 am

Marathon Health

Jeff Wells, *Chief Executive Officer and Co-founder, Marathon Health, Indianapolis, IN*

Interviewed by:

Don Crane, JD, *Former President and Chief Executive Officer, America's Physician Groups, Los Angeles, CA*

10:30 am

Preferred IPA of California

Zara Movaghar, *Administrator, Preferred IPA of California, Glendale, CA*

Interviewed by:

Walter Kopp, MSHA, *President, Medical Management Services; Former Chief Operating Officer, Physicians Foundation, San Anselmo, CA*

Mini Summit 13: Meet the Primary Care Market Movers: Caravan Health & ChenMed

(Fireside Chats with Leading Primary Care Organizations)

- 10:00 am** **Caravan Health, a part of Signify Health**
Lynn Barr, MPH, *Founder and Executive Chair, Caravan Health; Executive Director, National Rural Accountable Care Consortium, Reno, NV*
Ashok Roy, MD, MPH, MBA, *Chief Medical Officer, Caravan Health, part of Signify Health, Takoma Park, MD*
Interviewed by:
Walter Kopp, MSHA, *President, Medical Management Services; Former Chief Operating Officer, Physicians Foundation, San Anselmo, CA*
- 10:30 am** **ChenMed**
Christopher Chen, MD, *Chief Executive Officer, ChenMed, Miami, FL*
Interviewed by:
Don Crane, JD, *Former President and Chief Executive Officer, America's Physician Groups, Los Angeles, CA*

Mini Summit 14: The Business of Primary Care: Valuing Primary Care Practices

- 10:00 am** **Introduction, Discussion and Q&A**
Sandi Tevelow, *Vice President Business Development, InnovaCare Health, New York, NY*
Colin McDermott, MS, *Managing Director, VMG Health, Grapevine, TX*

Mini Summit 15: SCAN's Healthcare in Action takes Primary Care to the Streets & The Role of Federally Qualified Health Centers in Offering Primary Care to Underserved Communities

- 10:00 am** **SCAN's Healthcare in Action takes Primary Care to the Street**
Sachin H. Jain, MD, MBA, *President and Chief Executive Officer, SCAN Group and Health Plan; Adjunct Professor of Medicine, Stanford University School of Medicine, Los Angeles, CA*
Interviewed by:
Don Crane, JD, *Former President and Chief Executive Officer, America's Physician Groups, Los Angeles, CA*
- 10:30 am** **The Role of Federally Qualified Health Centers in Offering Primary Care to Underserved Communities**
Cheryl Modica, PhD, MPH, BSN, *Director, Quality Center, National Association of Community Health Centers, Bethesda, MD*
- 11:00 am** **Transition Break and Visit Exhibit Hall**

MINI SUMMIT GROUP IV 11:15 am – 12:15 pm

Mini Summit 16: Primary Care Disruptor Strategies: Google & Teladoc Health (Fireside Chats with Leading new Market Entrants)

- 11:15 am** **Google**
Charles DeShazer, MD, *Director, Clinical Products, Google; Former Chief Medical Officer, Highmark Inc., Pittsburgh, PA*
Interviewed by:
Susan Dentzer, *President and Chief Executive Officer, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC*
- 11:45 am** **Teladoc Health**
Vidya Raman-Tangella, MD, *Chief Medical Officer, Teladoc Health; Former General Manager, Healthcare and Life Sciences Solutions, Amazon Web Services (AWS), New York, NY*
Interviewed by:
Don Crane, JD, *Former President and Chief Executive Officer, America's Physician Groups, Los Angeles, CA*

Mini Summit 17: Health System Primary Care Strategies: Humana & United/Optum (Fireside Chats with Leading Health Plans)

- 11:15 am** **Humana**
William H. Shrank, MD, MSHS, *Chief Medical Officer, Humana; Former Director of Evaluation, Innovation Center, Centers for Medicare and Medicaid Services, Louisville, KY*
Interviewed by:
Valinda Rutledge, MBA, *Chief Corporate Affairs Officer, UpStream Health; Former Group Director, CMS Patient Care Model Group and BPCI Lead, Washington, DC*
- 11:45 am** **United/Optum**
Patrick H. Conway, MD, MSc, *Chief Executive Officer, Care Solutions at Optum; Former Chief Medical Officer, Deputy Administrator, and Director, Center for Medicare and Medicaid Innovation, Baltimore, MD*
Interviewed by:
C.R. Burke, MHA, *Executive Vice President and Chief Financial Officer, MCB Healthcare Consulting, Inc.; Former President and Chief Executive Officer, St. Joseph Heritage Healthcare, Nipomo, CA*

Mini Summit 18: Meet the Primary Care Market Movers: Crossover Health & One Medical (Fireside Chats with Leading Primary Care Organizations)

- 11:15 am** **Crossover Health**
Scott Shreeve, MD, *Founder and Chief Executive Officer, Crossover Health; Co-founder, Medsphere Systems Corporation, San Clemente, CA*
Interviewed by:
C.R. Burke, MHA, *Executive Vice President and Chief Financial Officer, MCB Healthcare Consulting, Inc.; Former President and Chief Executive Officer, St. Joseph Heritage Healthcare, Nipomo, CA*
- 11:45 am** **One Medical**
Amir Dan Rubin, MBA, MSHA, *Chair, Chief Executive Officer and President, One Medical; Former Executive Vice President and Divisional Chief Executive Officer, Optum; Former President and Chief Executive Officer, Stanford Health Care; Former Chief Operating Officer, UCLA Health, San Francisco, CA*
Interviewed by:
Don Crane, JD, *Former President and Chief Executive Officer, America's Physician Groups, Los Angeles, CA*

Mini Summit 19: Creating an Advanced Primary Care Model: A Practical Roadmap to Success & The Integrated Healthcare Association's Issue Brief: Primary Care Spending in California's Commercial Market

11:15 am **Creating an Advanced Primary Care Model: A Practical Roadmap to Success**
Christopher Crow, MD, MBA, Co-founder and Chief Executive Officer, Catalyst Health Group; Founder, Village Health Partners and Legacy Medical Village, Plano, TX

Interviewed by:

Ann Greiner, MCP, President and Chief Executive Officer, Primary Care Collaborative; Former Vice President, Public Affairs, National Quality Forum; Former Vice President, Public Affairs, American Board of Medical Specialties, Washington, DC (Co-chair)

11:45 am **The Integrated Healthcare Association's Issue Brief: Primary Care Spending in California's Commercial Market**
Dolores Yanagihara, MPH, Vice President, Strategic Initiatives, Integrated Healthcare Association, Oakland, CA

Mini Summit 20: Primary Care Services for Older Adults

11:15 am **Introductions, Discussion and Q&A**
Terry Fulmer, PhD, RN, FAAN, President, The John A. Hartford Foundation; Former Distinguished Professor and Dean of Health Sciences, Northeastern University, New York, NY

Sarita A. Mohanty, MD, MPH, MBA, President and Chief Executive Officer, The SCAN Foundation; Associate Professor, Kaiser Permanente Bernard J. Tyson School of Medicine; Former Vice President of Care Coordination for Medicaid and Vulnerable Populations, Kaiser Permanente, Long Beach, CA

Marcus Escobedo, MPA, Vice President, Communications and Senior Program Officer, The John A. Hartford Foundation, New York, NY (Moderator)

12:15 pm **Luncheon Break and Visit Exhibit Hall**

DAY II PLENARY SESSION

1:00 pm **Co-chair Welcome, Introductions and Why Employers Support Primary Care**
Elizabeth Mitchell, President and Chief Executive Officer, Purchaser Business Group on Health (PBGH); Former Senior Vice President, Healthcare and Community Health Transformation, Blue Shield of California, San Francisco, CA (Co-chair)



1:30 pm **Roundtable on Employer Advanced Primary Care Initiatives**



Linda Brady, Healthcare Strategy and Policy, The Boeing Company, Chicago, IL



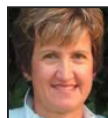
Alice Hm Chen, MD, MPH, Chief Medical Officer, Covered California, Sacramento, CA



Julia Logan, MD, MPH, Chief Medical Officer, CalPERS; Former Chief Quality Officer and Associate Medical Director, California Department of Health Care Services, Sacramento, CA



Robert Paczkowski, Senior Director, Global Benefits, eBay, San Jose, CA



Michele Ritala, MPA, Benefits Strategic Planner, King County, Seattle, WA



Elizabeth Mitchell, President and Chief Executive Officer, Purchaser Business Group on Health (PBGH), San Francisco, CA (Moderator)

2:30 pm

Keynote Address: The Future of Employer-Sponsored Health Care



Dan Mendelson, MPP, Chief Executive Officer, Morgan Health at JPMorgan Chase & Co; Founder and Former CEO, Avalere Health; Former Associate Director for Health, US Office of Management and Budget, Washington, DC



Interviewed by:

Susan Dentzer, President and Chief Executive Officer, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC

3:00 pm

Private Equity Investors in Primary Care



Ravi Sachdev, Partner, Clayton, Dubilier & Rice; Board, agilon health, Covetrus and naviHealth; Former Managing Director, Healthcare Coverage and Co-Head, Healthcare Services, JP Morgan, New York, NY



Thomas A. Scully, JD, General Partner, Welsh, Carson, Anderson and Stowe; Principal, Lincoln Policy Group; Former Administrator, Centers for Medicare and Medicaid Services; Former President and CEO, Federation of American Hospitals, Washington, DC



Robbert Vorhoff, Managing Director, Global Head of Healthcare, General Atlantic; Board, Oak Street Health, Stellar Health, Vida Health, Equality Health, Marathon Health, Included Health, Alignment Healthcare & The Idea Village, New Orleans, LA



John Selig, JD, Managing Partner, WaveEdge Capital; Board, Balanced pHarma Inc.; Advisor, Launchpad Digital Health, San Mateo, CA (Moderator)

4:00 pm

The Role of Health Technology Companies in Accelerating the Reach of Primary Care



Bob Kocher, MD, Partner, Venrock; Board, Devoted Health, Virta Health, Aledade, Lyra Health, Sitka, Newco Health and Premera Blue Cross; Former Special Assistant to the President (Obama) for Healthcare and Economic Policy, Palo Alto, CA



Interviewed by:

Susan Dentzer, President and Chief Executive Officer, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC

4:30 pm

Day II Adjournment

THURSDAY, JULY 28, 2022

DAY III MORNING MINI SUMMITS

MINI SUMMITS GROUP V 10:00 am – 11:00 am

Mini Summit 21: The Business of Primary Care: The Art of the Primary Care Deal: Key Issues and Terms in Acquisition and Mergers of Primary Care Practices and Groups

10:00 am Introductions, Discussion and Q&A

Robert Fraiman, MBA, *President and Chief Executive Officer, Cain Brothers; Former Head, Health Care Investment Banking, BMO Capital Markets; Former Senior Managing Director, Bear Stearns & Co., New York, NY*

Eric A. Klein, JD, *Partner and National Team Leader, Healthcare Practice, Sheppard Mullin, Los Angeles, CA*

Mini Summit 22: Health System Primary Care Strategies: MemorialCare & Geisinger (Fireside Chats with Leading Health Systems)

10:00 am MemorialCare

Barry Arbuckle, PhD, *President and Chief Executive Officer, MemorialCare; Chair, Healthcare Leadership Council, Fountain Valley, CA*

Interviewed by:

Bill Gil, MBA, *Vice President and Chief Executive Officer, Providence Southern California Medical Foundations, Los Angeles, CA*

10:30 am Geisinger Health System

Narayana Murali, MD, *Chief Medical Officer, Medicine Services, Geisinger Health System; Former Chief Clinical Strategy Officer, Marshfield Clinic Health System, Danville, PA*

Interviewed by:

Jeffrey I. Lasker, MD, MMM, *Former President and CEO, New England Quality Care Alliance, the physician network for Tufts Medical Center; Assistant Professor of Pediatrics and Medicine, Tufts University School of Medicine, Newton, MA*

Mini Summit 23: Meet the Primary Care Market Movers: Oak Street Health & Privia Health

(Fireside Chats with Leading Primary Care Organizations)

10:00 am Oak Street Health

Mike Pykosz, JD, *Co-founder, Chairman and Chief Executive Officer, Oak Street Health, Chicago, IL*

Interviewed by:

Don Crane, JD, *Former President and Chief Executive Officer, America's Physician Groups, Los Angeles, CA*

10:30 am Privia Health

Shawn Morris, *Chief Executive Officer, Board Member, Privia Health; Former President and Chief Operating Officer, Cigna-HealthSpring, a Cigna company, Arlington, VA*

Interviewed by:

John M. Kirk, JD, *Founding Chief Executive Officer, Pioneer Medical Group, Cerritos, CA*

Mini Summit 24: Kaiser Permanente Medical Group & Primary Care Market Mover Stellar Health

(Fireside Chats with Leading new Market Entrants)

10:00 am Permanente Medical Group

Ramin Davidoff, MD, *Executive Medical Director & Chair, Southern California Permanente Medical Group; Chair & CEO, The Southeast Permanente Medical Group; Chair & CEO, Hawaii Permanente Medical Group; Co-CEO, The Permanente Federation, Beverly Hills, CA*

Interviewed by:

Don Crane, JD, *Former President and Chief Executive Officer, America's Physician Groups, Los Angeles, CA*

10:30 am Stellar Health

Michael Meng, MBA, *Chief Executive Officer, Stellar Health, New York, NY*

Interviewed by:

Don Crane, JD, *Former President and Chief Executive Officer, America's Physician Groups, Los Angeles, CA*

Mini Summit 25: Artificial Intelligence in Primary Care: Transforming Clinical and Value-Based Outcomes

10:00 am Introductions, Discussions and Q&A

Ronen Gordon, MBBS, BSc, *Senior Medical Manager, Navina, Tel Aviv, Israel*

Jennifer Hohman, MD, *Family Physician and Board Chair, NOMS Healthcare, Fremont, OH*

Steven Waldren, MD, *Vice President & Chief Medical Informatics Officer, American Academy of Family Physicians, Overland Park, KS*

11:00 am Transition Break and Visit Exhibit Hall

MINI SUMMIT GROUP VI 11:15 am – 12:15 pm

Mini Summit 26: The Business of Primary Care: Compensating Primary Care Physicians

11:15 am Introduction, Discussion and Q&A

Todd Fitz, MS, *Director, The Chartis Group, Denver, CO*

Roger A. Ray, MD, MBA, *Director, Chief Physician Executive, The Chartis Group, Charlotte, NC*

Mini Summit 27: Health System Primary Care Strategies: Providence & Ochsner (Fireside Chats with Leading Health Systems)

11:15 am Providence Health System

Kevin Manemann, MA, *Chief Executive, Providence Southern California, Irvine, CA*

Interviewed by:

Bill Gil, MBA, *Former Vice President and Chief Executive Officer, Providence Southern California Medical Foundations, Los Angeles, CA*

11:45 am Ochsner Health

Kenny J. Cole, MD, MHCDS, *System Vice President, Clinical Improvement, Ochsner Health; Former Associate Chief Medical Officer & VP of Care Delivery, Blue Cross Blue Shield of Louisiana, New Orleans, LA*

Interviewed by:

C.R. Burke, MHA, *Executive Vice President and Chief Financial Officer, MCB Healthcare Consulting, Inc.; Former President and Chief Executive Officer, St. Joseph Heritage Healthcare, Nipomo, CA*

Mini Summit 28: Meet the Primary Care Market Movers: Village MD & UpStream (Fireside Chats with Leading Primary Care Organizations)

11:15 am Village MD

Clive Fields, MD, Co-founder and Chief Medical Officer, VillageMD; President, Village Medical, Houston, TX

Interviewed by:

Eric A. Klein, JD, Partner and National Team Leader, Healthcare Practice, Sheppard Mullin, Los Angeles, CA

11:45 am UpStream

Sanjay Doddamani, MD, Co-founder and Chief Executive Officer, UpStream Healthcare; Former Senior Advisor, Center for Medicare and Medicaid Innovation, Dallas, TX

Fergus Hoban, MBA, Founder and Executive Chairman, UpStream, Omaha, NE

Interviewed by:

Mariella Cummings, MS, Former Chief Executive Officer, Physicians of Southwest Washington; Former Board Chair, Soundpath Health, Olympia, WA

Mini Summit 29: How Quality Referrals in Primary Care Drive Better Clinical and Financial Outcomes & How Primary Care Organizations are Using Self-reported Data to Succeed in Value-based Agreements

11:15 am How Quality Referrals in Primary Care Drive Better Clinical and Financial Outcomes

Ami Parekh, JD, MD, Chief Health Officer, Included Health; Board, Blue Cross Blue Shield of Massachusetts and Health Care Transformation Task Force, San Francisco, CA

Interviewed by:

Don Crane, JD, Former President and Chief Executive Officer, America's Physician Groups, Los Angeles, CA

11:45 am How Primary Care Organizations are Using Self-reported Data to Succeed in Value-based Agreements

Keith Fernandez, MD, Chief Clinical Officer, Privia Health, Arlington, VA

Hilary Hatch, PhD, Chief Clinical Officer, Phreesia, Raleigh, NC

SPECIAL EPISODE OF THE THCB GANG

12:15 pm Special Episode of the THCB Gang



Jeff Goldsmith, PhD, President Health Futures, Inc.; Associate Professor of Medical Education, College of Medicine, University of Virginia, Charlottesville, VA



Dan O'Neill, MA, MS, Chief Commercial Officer, Pine Park Health, San Francisco, CA



Jessica DaMassa, MBA, Host & Executive Producer, WTF Health, San Francisco, CA (Co-moderator)



Matthew Holt, MS, Publisher, The Health Care Blog; President, SMACK.health, San Francisco, CA (Co-moderator)

DAY III PLENARY SESSION

1:00 pm



Co-chair Welcome, Introductions and Summit Overview

Francois de Brantes, MBA, Senior Vice President, Signify Health; Former Program Leader, Health Care Initiatives, GE Corporate Health Care, Newtown, CT (Co-chair)

1:15 pm



CMMI Keynote Address: CMMI Strategy and Vision to Support Primary Care Transformation

Elizabeth Fowler, JD, PhD, Director, Center for Medicare and Medicaid Innovation; Former Special Assistant to President Barack Obama on Health Care and Economic Policy, National Economic Council, Washington, DC

1:45 pm



Vision for Transformation in Medicare

Doug Jacobs, MD, MPH, Chief Transformation Officer, Center for Medicare, Centers for Medicare and Medicaid Services (CMS), Washington, DC

Interviewed by:

Valinda Rutledge, MBA, Chief Corporate Affairs Officer, UpStream Health; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC

2:15 pm



Paying Physicians in an Era of High Inflation

Michael Chernen, PhD, Leonard D. Schaeffer Professor of Health Care Policy, Department of Health Care Policy, and Director, Healthcare Markets and Regulation Lab, Harvard Medical School; Chair, MedPAC, Cambridge, MA

Interviewed by:

Susan Dentzer, President and Chief Executive Officer, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC

2:45 pm



The Jump to ACO REACH – What it Takes

Marc Berg, MD, Chief Executive Officer and Co-founder, BlueRock Care; Former Partner, McKinsey and KPMG, Washington, DC



Tim Gronniger, MPP, MHSA, Chief Executive Officer, Caravan Health; Former Deputy Chief of Staff, Centers for Medicare and Medicaid Services; Former Senior Adviser for Health Care Policy, White House Domestic Policy Council, Takoma Park, MD



Francois de Brantes, MBA, Senior Vice President, Signify Health; Former Executive Director, Health Care Incentives Improvement Institute, Newtown, CT (Moderator)

3:45 pm



Primary Care and Specialty Care – You Need Both to Win, Whether Virtual or Bricks & Mortar

Danny Conaway, MBA, Executive Director, Aspen Physician Network, Carrollton, TX



Clive Fields, MD, Co-founder and Chief Medical Officer, VillageMD; President, Village Medical, Houston, TX



Creagh Milford, Head of Enterprise Virtual Care, CVS Health, Englewood, CO



Francois de Brantes, MBA, Senior Vice President, Signify Health; Former Executive Director, Health Care Incentives Improvement Institute, Newtown, CT (Moderator)

4:30 pm

Day III Adjournment

FRIDAY, JULY 29, 2022

MINI SUMMIT GROUP VII 10:00 am – 11:00 am

Mini Summit 30: The Business of Primary Care: Lessons for Partnering with Private Equity Firms & Physician Management Companies – Should We Care?

- 10:00 am** **Lessons from the Field – Lessons for Partnering with Private Equity Firms**
Khin-Kyemon Aung, MD, MBA, *Resident Physician, Brigham and Women's Hospital; Deputy Editor, Healthcare: The Journal of Delivery Science and Innovation; Former Clinical Programs and Product Development,, CareMore Health, Boston, MA*
Umar Ikram, MD, PhD, *Harkness Fellow in Health Care Policy and Practice Management, The Commonwealth Fund Institute of Strategy and Competitiveness, Harvard Business School and Harvard TH Chan School of Public Health, Amsterdam, Holland*
- 10:30 am** **Physician Management Companies – Should We Care?**
Francis J. Crosson, MD, *Senior Lecturer, Health Systems Science, The Kaiser Permanente Bernard J. Tyson School of Medicine; Former Chairman, Medicare Payment Advisory Commission (MedPAC); Past Chair, American Medical Group Association (AMGA), Palo Alto, CA*
Interviewed by:
Don Crane, JD, *Former President and Chief Executive Officer, America's Physician Groups, Los Angeles, CA*

Mini Summit 31: Integrating Pharmacists into Advanced Primary Care: A Better Way to Manage Medications

- 10:00 am** **Introductions, Discussion and Q&A**
Julie Ceno-England, MD, *Medical Director, OneOme LLC, Minneapolis, MN*
Steven W. Chen, PharmD, FASHP, FCSHP, FNAP, *Associate Professor, Associate Dean for Clinical Affairs and Heeres Chair in Community Pharmacy, USC School of Pharmacy, Los Angeles, CA*
Michael Hochman, MD, MPH, *Chief Executive Officer, Healthcare in Action, Long Beach, CA*
Mitchell A. Kaminski, MD, MBA, *Program Director, Population Health, Jefferson College of Population Health, Philadelphia, PA*
Katherine H. Capps, *Co-founder and Executive Director, GTMRx; President, Health2 Resources, Washington DC (Moderator)*

Mini Summit 32: The Key Role of Advanced Practice Providers in Expanding the Range of Primary Care Services

- 10:00 am** **Introductions, Discussion and Q&A**
Dale Beatty, DNP, RN, NEA-BC, *Vice President and Chief Nursing Officer, Patient Care Services, Stanford Health Care; President Elect, Association of California Nurse Leaders, Stanford, CA*
Clair Kuriakose, MBA, PA-C, *Executive Director of Advanced Practice, Center for Advanced Practice, Stanford Health Care, Stanford, CA*
Megan R. Mahoney, MD, *Chief of Staff, Stanford Health Care; Clinical Professor, Medicine, Primary Care and Population Health, Stanford University School of Medicine, Palo Alto, CA (Moderator)*

Mini Summit 33: Transforming Population Health Efforts in Primary Care Through Digital Patient Engagement and Care Automation

- 10:00 am** **Transforming Population Health Efforts in Primary Care Through Digital Patient Engagement and Care Automation**
Maria Han, MD, MS, *Chief Quality Officer, UCLA Health Department of Medicine, UCLA Health; Former Medical Director for Population Health and Home Care Services, University of Michigan Health System, Los Angeles, CA*
Christopher Saigal, MD MPH, *Professor and Vice Chair, Urology, UCLA David Geffen School of Medicine; Medical Director, Physician Quality Officer Program, UCLA Health, Los Angeles, CA*
Arul Thangavel, MD, *Chief Executive Officer, WiserCare; Attending Physician, University of California, San Francisco, San Francisco, CA (Moderator)*

10:30 am The HHS Initiative to Strengthen Primary Health Care

Judith Steinberg, MD, MPH, *Senior Advisor to the Assistant Secretary for Health, Office of the Assistant Secretary for Health, US Department of Health and Human Services; Former Chief Medical officer, Bureau of Primary Health Care, Health Resources and Services Administration, Washington, DC*

DAY IV: CLOSING PLENARY SESSION

11:00 am

Co-chair Welcome, Introductions and Primary Care is the Solution to our Health Care Crisis



R. Shawn Martin, MHCDS, Executive Vice President and Chief Executive Officer, American Academy of Family Physicians; Former Director of Government Relations, American Osteopathic Association, Washington, DC (Co-chair)

11:30 am

Keynote Address: Can New Players Revive US Primary Care?



David Blumenthal, MD, President, Commonwealth Fund; Author, Can New Players Revive US Primary Care?; Harvard Business Review; Former National Coordinator for Health Information Technology; Former Samuel O. Thier Professor, Medicine, Harvard Medical School, New York, NY

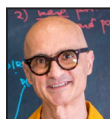


Interviewed by:

Ann Greiner, MCP, President and Chief Executive Officer, Primary Care Collaborative; Former Vice President, Public Affairs, National Quality Forum; Former Vice President, Public Affairs, American Board of Medical Specialties, Washington, DC (Co-chair)

12:00 pm

How Artificial Intelligence will Transform Primary Care



Ali Parsa, PhD, Founder and Chief Executive Officer, Babylon; Former Executive Director, Technology Investment Banking, Goldman Sachs, Merrill Lynch & Credit Suisse, London, UK

12:30 pm

Luncheon Break and Visit Exhibit Hall

CLOSING PLENARY SESSION *Continued*

1:00 pm

Co-chair Welcome and Introductions



Clive Fields, MD, Co-founder and Chief Medical Officer, VillageMD; President, Village Medical, Houston, TX (Co-chair)

1:15 pm

Keynote Fireside Chat on the Role of Primary Care in an Equitable High Value Health Care System



Donald M. Berwick, MD, Lecturer of Health Care Policy, Department of Health Care Policy, Harvard Medical School; President Emeritus and Senior Fellow, Institute for Healthcare Improvement; Former Administrator, Centers for Medicare & Medicaid Services, Newton Centre, MA



Richard J. Gilfillan, MD, MBA, Former CEO and President, Trinity Health; Former Director, Center for Medicare and Medicaid Innovation, Washington DC

Interviewed by:



Andrew M. Slavitt, MBA, General Partner, Town Hall Ventures; Chair, United States of Care; Former Senior Advisor, COVID-19 Response Coordinator, Biden Administration; Former Acting Administrator, Centers for Medicare and Medicaid Services, Minneapolis, MN

2:00 pm

How Multispecialty Groups Manage and Compensate Primary Care



Jacob Bast, MHA, FACME, FACHE, Senior Vice President and Chief Operating Officer, St. Elizabeth Physicians, Cincinnati, OH



Stacey Hrountas, MPH, Senior Vice President and Chief Executive Officer, Sharp Rees-Stealy Medical Center; Former Chief Executive Officer, Sharp HealthCare Accountable Care Organization, San Diego, CA



Jeffrey W. Kirby, Chief Financial Officer, MaineHealth Medical Group, Portland, ME



Aileen Mickey, MD, MH, President, Maine Health Medical Group; Former Chief Administrative Officer, Evergreen Health Medical Group, Portland, ME



Eunice Sanchez-Mata, MD, Family Medicine Department, Medical Director, Operational Excellence, Sharp Rees-Stealy, San Diego, CA



Jerry Penso, MD, MBA, President and Chief Executive Officer, American Medical Group Association (AMGA); Former Medical Director, Continuum of Care, Sharp Rees-Stealy Medical Group, Alexandria, VA (Moderator)

3:00 pm

The Future of Primary Care in the United States



Francis J. Crosson, MD, Senior Lecturer, Health Systems Science, The Kaiser Permanente Bernard J. Tyson School of Medicine; Former Chairman, Medicare Payment Advisory Commission (MedPAC); Past Chair, American Medical Group Association (AMGA), Palo Alto, CA



Julian J. Harris, MD, MBA, Chairman and Chief Executive Officer, ConcertoCare; Partner, Health Care Services and Technology, Deerfield; Adjunct Professor, Medical Ethics and Health Policy, University of Pennsylvania, New York, NY



Robert Margolis, MD, Founder and Chair, Advisory Board, Duke-Margolis Center for Health Policy; CEO Emeritus, HealthCare Partners LLC, Los Angeles, CA



Gail R. Wilensky, PhD, Senior Fellow, Project HOPE; Trustee, Combined Benefits Fund, United Mine Workers of America; First Chair, Medicare Payment Advisory Commission; Former Senior Adviser on Health, President GHW Bush; Former Administrator, Health Care Financing Administration (now CMS), Bethesda, MD



Don Crane, JD, Former President and Chief Executive Officer, America's Physician Groups, Los Angeles, CA (Moderator)

4:00 pm

Summit Wrap-Up: Seven Key Take-aways



Don Crane, JD, Former President and Chief Executive Officer, America's Physician Groups, Los Angeles, CA (Co-chair)

4:15 pm

SUMMIT ADJOURNMENT