# Second National Primary Care Transformation Summit

**Virtual Online Video Live and Archived** 

**DECEMBER 4 – 7, 2023** 

Agenda current as of December 1, 2023 • All times are EDT

www.PrimaryCareTransformationSummit.com #primarycaretransformation



Supported by a Grant from the Patient-Centered Outcomes Research Institute (PCORI)

# **MONDAY, DECEMBER 4, 2023**

# DAY I MORNING MINI SUMMITS MINI SUMMITS GROUP I 10:00 am - 11:00 am

Mini Summit 1: A Fireside Chat: Oak Street Health, A CVS Company & Transforming Primary Care Through an Integrated Relationship between Public Health and Primary Care Practices

10:00 am A Fireside Chat: Oak Street Health, A CVS Company

Mike Pykosz, JD, Co-founder, Chairman & CEO, Oak Street Health, A CVS Company, Chicago, IL

**Interviewed by: Eric A. Klein, JD,** *Partner and National Team Leader, Healthcare Practice, Sheppard Mullin, Los Angeles, CA* 

10:30 am Transforming Primary Care Through an Integrated Relationship between Public Health and Primary

**Care Practices** 

Rachel Grisham, MSPH, Policy and External Affairs Lead, Maryland Primary Care Program, Maryland Department of Health, Baltimore, MD

**Kayleigh Hope, MPH,** Analyst, Maryland Primary Care Program, Maryland Department of Health, Baltimore, MD

# Mini Summit 2: Fireside Chat: Equality Health & The Making Care Primary Model: Distinctive Features and Equity Strategy

10:00 am Fireside Chat: Equality Health

**Hugh Lytle,** Founder and Chief Executive Officer, Equality Health, Phoenix, AZ

Interviewed by: Mara McDermott, JD, Chief Executive Officer, Accountable for Health; Former SVP Federal Affairs, America's Physician Groups. Washington. DC

10:30 am The Making Care Primary Model: Distinctive Features and Equity Strategy

Joshua M. Liao, MD, MSc, FACP, Associate Professor and Associate Chair of Health Systems, Department of Medicine, and Director, Value and Systems Science Lab, School of Medicine, University of Washington, Seattle, WA

# Mini Summit 3: Registered Nurses: The Missing Link to Primary Care Transformation & Nurse Practitioner Owned Practices and the Future of Independent Primary Care

10:00 am Registered Nurses: The Missing Link to Primary Care Transformation

Jacqueline A. Nikpour, PhD, RN, Postdoctoral Fellow, Center for Health Outcomes and Policy Research; Associate Fellow, Leonard Davis Institute of Health Economics; Robert Wood Johnson Foundation Future of Nursing Scholar, University of Pennsylvania, Philadelphia. PA

10:30 am Nurse Practitioner Owned Practices and the Future of Independent Primary Care

Lorraine Bock, DNP, ENP-C, FNP-C, PHRN, CEN, FAANP,

Owner, Brightstar Health and Wellness, LLC; Co-Founder, National Nurse Practitioner Entrepreneur Network, North Brookfield, MA

Monica O'Reilly-Jacob, PhD, FNP-BC, Assistant Professor, Boston College; Family Nurse Practitioner, Phillips Academy, Chestnut Hill, MA Lynn Rapsilber, DNP, ANP-BC, APRN, FAANP, Co-Founder and Chief Executive Officer, National Nurse Practitioner Entrepreneur Network; Co-Chair, Coalition of Advanced Practice Nurses Connecticut, Torrington, CT

**Jennifer Perloff, MPA**, Senior Scientist, Brandeis University; Director of Research, Institute for Accountable Care, Waltham, MA (Moderator)

Mini Summit 4: Concierge Medicine: A New System to Get the Best Healthcare & The Primary Care Investment Movement: Current Efforts, Advances, and Challenges

10:00 am A Fireside Chat: Concierge Medicine: A New System to Get the Best Healthcare

**Steven D. Knope, MD,** *Physician; Owner, The Knope Clinic; Author,* Concierge Medicine; A New System to Get the Best Healthcare, *Tucson, AZ* 

**Interviewed by: Don Crane, JD,** Former President & CEO, America's Physician Groups; Co-producer Primary Care Transformation Summit and Medicare Advantage Summit, Los Angeles, CA

10:30 am Strengthening a Common Good: Primary Care Transformation and Public Policy Support

> Frederick Isasi, JD, MPH, Executive Director, Families USA; Former Health Division Director, National Governors Association; Former Senior Legislative Counsel for Healthcare, Senator Jeff Bingaman (D/NM), Washington, DC

> Christopher Koller, MA, President, Milbank Memorial Fund; Former Rhode Island Health Insurance Commissioner; Former CEO, Neighborhood Health Plan, Rhode Island, Washington, DC

# Mini Summit 5: Primary Care Transformation as a Catalyst for Regional Change & Responsible Al: Accelerating Healthcare Transformation While Earning Clinician Trust and Engagement

10:00 am A Fireside Chat: Primary Care Transformation as a Catalyst for Regional Change

**Kevin Fosnocht, MD, FACP,** *Chief Medical Officer, Tandigm Health, Philadelphia, PA* 

**Frank Ingari,** Chief Executive Officer, Tandigm Health, Conshohocken, PA

Interviewed by: Don Crane, JD, Former President & CEO, America's Physician Groups; Co-producer Primary Care Transformation Summit and Medicare Advantage Summit, Los Angeles, CA

10:30 am Responsible Al: Accelerating Healthcare Transformation While Earning Clinician Trust and Engagement

**Joshua Frederick, MTAX,** President and Chief Executive Officer, NOMS Healthcare, Columbus, OH

Yair Lewis, MD, PhD, Chief Medical Officer, Navina, Tel Aviv. Israel

**Jacob Reider, MD,** Chief Executive Officer, Huddle Health; General Manager, Health Solutions; Former Deputy National Coordinator, HHS, Slingerlands, NY

11:00 am Transition Break and Visit Exhibit Hall

# MINI SUMMITS GROUP II 11:15 am - 12:15 pm

Mini Summit 6: Employer Direct Contracting for Advanced Primary Care & The Primary Care Investment Movement: Current Efforts, Advances, and Challenges

# 11:15 am Employer Direct Contracting For Advanced Primary Care

Michael Costello, Director, Employee Benefits & Workers Compensation, NextEra; Board, Purchaser Business Group on Health (PBGH), West Palm Beach, FL

**Veena Dhillon, MS,** Connected Care with Intel Corporation; Former Executive Director, Banner Health; Former Director, Dignity Health, Paradise Valley, CA

**Katelyn Johnson, MBA,** Global Health Strategy Lead, Cisco Systems, San Jose, CA

Elizabeth Mitchell, President and Chief Executive Officer, Purchaser Business Group on Health (PBGH); Former Senior Vice President, Healthcare and Community Health Transformation, Blue Shield of California, San Francisco, CA (Moderator)

# 11:45 am The Primary Care Investment Movement: Current Efforts, Advances, and Challenges

**Christopher F. Koller, MA,** *President, Milbank Memorial Fund; Former Rhode Island Health Insurance Commissioner, Former CEO, Neighborhood Health Plan, Rhode Island, Washington, DC* 

**Corinne Lewis, MSW,** *Program Officer, The Commonwealth Fund, New York, NY* 

Cynthia Summers, MPH, DPh, Managing Director, Strategy & Public Affairs, Primary Care Development Corporation, New York. NY

# Mini Summit 7: ChenMed & AI/ML Case Study: Leveraging Real-Time Decision Support to Centralize More Care in the Home

# 11:15 am A Fireside Chat: ChenMed

**Steve Nelson, MBA, MHSA,** *President, ChenMed; Former CEO, Duly Health and Care; Former CEO, DuPage Medical Group; Former CEO, UnitedHealthcare, Chicago, IL* 

Interviewed by: Don Crane, JD, Former President & CEO, America's Physician Groups; Co-producer Primary Care, Transformation Summit and Medicare Advantage Summit, Los Angeles, CA

# 11:45 am Al/ML Case Study: Leveraging Real-Time Decision Support to Centralize More Care in the Home

**Bert Moreno MD,** Chief Medical Officer, CareMax; Former Medical Lead, Specialty Group, Conviva Physician Group, Miami, FL

**Anant Vasudevan, MD, MBA,** Chief Medical Officer, Radial Analytics; Instructor in Medicine, Harvard Medical School; Hospitalist, Brigham and Women's Hospital, Boston, MA

# Mini Summit 8: A Fireside Chat: Stellar Health & Achieving Equity through Advanced Primary Care

# 11:15 am A Fireside Chat: Stellar Health

Michael Meng, MBA, Chief Executive Officer, Stellar Health; Board, Medicomp, Global Language Project & CUNY Graduate School of Public Health and Health Policy, New York, NY

Interviewed by: Don Crane, JD, Former President & CEO, America's Physician Groups; Co-producer Primary Care Transformation Summit and Medicare Advantage Summit, Los Angeles, CA

## 11:45 am

# **Achieving Equity through Advanced Primary Care**

**Jonathan Liu, MD, FACP,** *Principal, Health Strategy, Amazon; Health Equity Steering Committee Member; Foundation for Health Care Quality, Irvine, CA* 

Raymond Tsai, MD, Vice President, Advanced Primary Care, Purchaser Business Group on Health (PBGH); Assistant Clinical Professor, University of California, San Francisco, Visalia, CA

Randa Deaton, MA, Vice President, Purchaser Engagement, Purchaser Business Group on Health (PBGH); Former Corporate Director, UAW/Ford Community Healthcare Initiative, Ford Motor Company, Louisville, KY (Moderator)

# Mini Summit 9: Advanced Primary Care within Accountable Care Organizations

# 11:15 am Introductions, Discussion & Q&A

Robert E. Mechanic, MBA, Senior Fellow, Heller School of Social Policy and Management, Brandeis University; Executive Director, Health Industry Forum; Executive Director, Institute for Accountable Care. Waltham. MA

Robert L. Phillips, Jr, MD, MSPH, Executive Director, Center for Professionalism and Value in Health Care American Board of Family Medicine; Faculty Affiliate, Center for Primary Care, Harvard Medical School, Washington, DC

Robert Rauner, MD, MPH, Chief Medical Officer, OneHealth Nebraska; President, Partnership for a Healthy Lincoln; Co-developer, Nebraska Physicians, Cancer Screening Initiative & Lincoln Physicians HPV Initiative, Lincoln, NE

**Jennifer Perloff, MPA,** Senior Scientist, Brandeis University; Director of Research, Institute for Accountable Care, Waltham, MA (Moderator)

# Mini Summit 10: The Role of Internal Medicine Physicians in Providing Primary Care & Taking the Pulse on Primary Care Challenges and Opportunities in Value: Learnings From 200+ PCP Survey Responses

# 11:15 am

# A Fireside Chat: The Role of Internal Medicine Physicians in Providing Primary Care

**Darilyn Moyer, MD,** Executive Vice President and Chief Executive Officer, American College of Physicians; Adjunct Professor of Medicine, Lewis Katz School of Medicine, Temple University, Philadelphia, PA

Interviewed by: Ann Greiner, MCP, President and Chief Executive Officer, Primary Care Collaborative; Former Vice President, Public Affairs, National Quality Forum; Former Vice President, Public Affairs, American Board of Medical Specialties, Washington, DC

# 11:45 am

# Taking the Pulse on Primary Care Challenges and Opportunities in Value: Learnings From 200+ PCP Survey Responses

Cameron Berg, MD, FACEP, FAAEM, Executive Vice President, Clinical Strategy, Pearl Health, New York, NY

Michael Kopko, MBA, Chief Executive Officer & Co-Founder, Pearl Health; Former Vice President Market P&L, Oscar Health, New York, NY

# 12:15 pm

# **Luncheon Break and Visit Exhibit Hall**

# OPENING PLENARY SESSION

# 1:00 pm

# **Heritage Value-based Conference Series Welcome**

**Dan Frank, MHA, MPA,** Chief Operating Officer, Heritage Provider Network; Former Chief Executive Officer, Prospect Medical Group, Santa Ana, CA



**Richard Merkin, MD,** Founder, President and Chief Executive Officer, Heritage Group; Board, California Institute of Technology and USC Keck School of Medicine; Founder Richard Merkin Foundation for Stem Cell Research, Broad Institute, Harvard and MIT, Los Angeles, CA



**Don Crane, JD,** Former President & CEO, America's Physician Groups; Co-producer Primary Care Transformation Summit and Medicare Advantage Summit, Los Angeles, CA (Moderator)

1:15 pm

Co-chair Welcome, Introductions and Overview of the Urgency of Preserving and Expanding Primary Care in America



**Susan Dentzer,** President & CEO, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC (Co-chair)

1:45 pm

# Fireside Chat: Strengthening Primary Care Key to Fix Healthcare System Woes



Ann Greiner, MCP, President and Chief Executive Officer, Primary Care Collaborative; Former Vice President, Public Affairs, National Quality Forum; Former Vice President, Public Affairs, American Board of Medical Specialties, Washington, DC (Co-chair)



R. Shawn Martin, MHCDS, Executive Vice President and Chief Executive Officer, American Academy of Family Physicians; Former Director of Government Relations, American Osteopathic Association, Washington, DC (Co-chair)



Interviewed by: Don Crane, JD, Former President & CEO, America's Physician Groups; Co-producer Primary Care Transformation Summit and Medicare Advantage Summit, Los Angeles, CA

2:15 pm

# A Fireside Chat: The CMS Perspective on How Innovations in Primary Care can Reduce Health Care Disparities



Meena Seshamani, MD, PhD, Director, Center for Medicare, Centers for Medicare & Medicaid Services; Former Director, Office of Health Reform, HHS; Former Vice President, Clinical Care Transformation, MedStar Health, Washington, DC



Interviewed by: Valinda Rutledge, MBA, Executive Vice President, Advocacy and Education, America's Physician Groups; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare & Medicaid Services, Washington, DC

2:45 pm

Breaking The Rules of Healthcare: Restoring The Value of Primary Care



Robert Pearl, MD, Clinical Professor of Plastic Surgery, Stanford University School of Medicine; Faculty, Stanford Graduate School of Business; Podcast Co-host, Fixing Healthcare; Former Chief Executive Officer, The Permanente Medical Group, New Haven, CT

3:15 pm

A Fireside Chat: The Shrinking Number of Primary-care Physicians is Reaching a Tipping Point



**Elisabeth Rosenthal, MD,** *Editor-in-Chief,* Kaiser Health News; *Author,* An American Sickness: How Healthcare Became Big Business, and How You Can Take It Back; *Former Care Reporter, New York Times Health, Washington, DC* 



Interviewed by: Alan Weil, MA, JD, Editor-in-Chief, Health Affairs; Former Executive Director, National Academy for State Health Policy; Former Executive Director, Colorado Department of Health Care Policy and Financing, Bethesda, MD

3:45 pm

A Fireside Chat: Payment Policy Implications for Primary Care



**Ishani Ganguli, MD, MPH,** Assistant Professor of Medicine, Harvard Medical School; Staff Physician, Brigham and Women's Advanced Primary Care Associates; Associate Editor, JAMA Internal Medicine; Venture Advisor, F-Prime Capital, Boston, MA



Interviewed by: Ann Greiner, MCP, President and Chief Executive Officer, Primary Care Collaborative; Former Vice President, Public Affairs, National Quality Forum; Former Vice President, Public Affairs, American Board of Medical Specialties, Washington, DC

4:15 pm

**Healthcare Ecosystem: Perspectives on Primary Care** 



Amir Dan Rubin, MBA, MHSA, Chief Executive Officer, One Medical, an Amazon Company; Former EVP, UnitedHealth Group & Divisional CEO, Optum; Former President & CEO, Stanford Health Care; Former COO, UCLA Health, San Francisco, CA

4:45 pm

Day I Adjournment

# **TUESDAY, DECEMBER 5, 2023**

# DAY II MORNING MINI SUMMITS MINI SUMMITS GROUP III 10:00 am - 11:00 am

Mini Summit 11: The Current Most Common Models of Physician Organization Affiliations and Acquisitions & Preparing your Physician Organization for Affiliation or Acquisition

10:00 am The Current Most Common Models of Physician Organization Affiliations and Acquisitions

**Eric A. Klein, JD,** Partner and National Team Leader, Healthcare Practice, Sheppard Mullin, Los Angeles, CA

10:30 am

Preparing your Physician Organization for Affiliation or Acquisition

Nora Kelly, MBA, Managing Director, Mergers & Acquisitions and Strategic Financial Planning, Kaufman Hall, Los Angeles, CA

Eric A. Klein, JD, Partner and National Team Leader, Healthcare Practice, Sheppard Mullin, Los Angeles, CA

# Mini Summit 12: Global Risk VBC Transformation: View from the Frontlines

10:00 am

Introductions, Discussion and Q&A

Victoria DiGennaro, DO, President, Pioneer Physician Network; Chair, Paradigm Senior Care Advantage, Uniontown, OH

John C. Notaro, MD, Medical Director, Buffalo Medical Group, Orchard Park. NY

Michael Williams, MD, President & Chief Executive Officer, United Physicians, Bingham Farms, MI

**Steven Sell, MBA,** Chief Executive Officer and Board Member, Agilon Health; Former President and CEO, Health Net, San Francisco, CA (Moderator) Mini Summit 13: A Fireside Chat: CareMore and Aspire Health, Elevance Health Companies & The Central Role of Pediatricians in Maintaining Children's Health in Evolving Health Care Models

10:00 am

A Fireside Chat: CareMore and Aspire Health, Elevance Health Companies

Catherine Campbell, President and Chief Executive Officer, Carelon Health (Formerly CareMore and Aspire Health), Elevance Health Companies, Newport Beach, CA

Interviewed by: Mariella Cummings, MS, Former Chief Executive Officer, Physicians of Southwest Washington; Former Consultant, America's Physician Groups, Olympia, WA

10:30 am

Pediatric Primary Health Care: The Central Role of Pediatricians in Maintaining Children's Health in Evolving Health Care Models

Alexy Arauz Boudreau, MD, MPH, Associate Chief of Pediatrics for Primary Care, Mass General for Children; Assistant Professor of Pediatrics, Harvard Medical School; Former Associate Director, MGH Center for Diversity and Inclusion; Lead Author, Pediatric Primary Health Care: The Central Role of Pediatricians in Maintaining Children's Health in Evolving Health Care Models, Boston, MA

# Mini Summit 14: Fireside Chat: Marathon Health & Strengthening Primary Care

10:00 am

**Fireside Chat: Marathon Health** 

**Jeff Wells, MD, MBA,** Chief Executive Officer and Co-founder, Marathon Health. Indianapolis. IN

Interviewed by: Don Crane, JD, Former President & CEO, America's Physician Groups; Co-producer Primary Care Transformation Summit and Medicare Advantage Summit, Los Angeles, CA

10:30 am

**Strengthening Primary Care** 

Howard M. Haft, MD, MMM, CPE, FACPE, Former Senior Medical Advisor, Maryland Primary Care Program; Former Executive Director, Maryland Primary Care Program, Maryland Department of Health, Baltimore, MD

11:00 am

Transition Break and Visit Exhibit Hall

# MINI SUMMIT GROUP IV 11:15 am - 12:15 pm

Mini Summit 15: A Fireside Chat: America's Health Centers: Delivering Primary and Health Equity for All & For Employers Specialty Referrals are a Critical Component of Advanced Primary Care

# 11:15 am

# A Fireside Chat: America's Health Centers: Delivering Primary and Health Equity for All

**Kyu Rhee, MD, MPP,** President and Chief Executive Officer, National Association of Community Health Centers; Former SVP and Aetna Chief Medical Officer, CVS Health; Former Chief Health Officer; IBM; Former Chief Public Health Officer, Health Resources and Services Administration, Washington, DC

Interviewed by: Ann Greiner, MCP, President and Chief Executive Officer, Primary Care Collaborative; Former Vice President, Public Affairs, National Quality Forum; Former Vice President, Public Affairs, American Board of Medical Specialties, Washington, DC

# 11:45 am

# For Employers Specialty Referrals are a Critical Component of Advanced Primary Care

**Linda Brady**, Healthcare Strategy and Policy, The Boeing Company, Chicago, IL

**Dane Guarino, MBA,** Chief Executive Officer, EmsanaCare; Former Senior Director, Castlight Health; Former Director, Lumere, Chicago, IL

Raymond Tsai, MD, Vice President, Advanced Primary Care, Purchaser Business Group on Health (PBGH); Assistant Clinical Professor, University of California, San Francisco, Visalia, CA (Moderator)

# Mini Summit 16: Fireside Chat: Aledade & Championing Value-Based Primary Care: How Practices Can Support and Optimize Health Outcomes

# 11:15 am

# Fireside Chat: Aledade

Farzad Mostashari, MD, Chief Executive Officer, Aledade, Inc.; Former National Coordinator for Health Information Technology, Washington, DC

**Interviewed by: Bill Gil, MBA,** Former Vice President and Chief Executive Officer, Providence Southern California Medical Foundations, Los Angeles, CA

### 11:45 am

# Championing Value-Based Primary Care: How Practices Can Support and Optimize Health Outcomes

**Kenneth Cohen, MD,** *Executive Director of Translational Research, OptumCare; Senior National Medical Director, OptumCare, Golden, CO* 

**Lee A. Norman, MD, MHS, MBA,** Senior Medical Director, Optum Kansas City; Former CMO, University of Kansas Health System, Kansas City, MO

# Mini Summit 17: Fireside Chat: Privia Health & Empower Primary Care with Adequate Payments and Technology

# 11:15 am Fireside Chat: Privia Health

Parth Mehrotra, MBA, Chief Executive Officer, Privia Health, Arlington, VA

Interviewed by: Eric A. Klein, JD, Partner and National Team Leader, Healthcare Practice, Sheppard Mullin, Los Angeles, CA

### 11:45 am

# **Empower Primary Care with Adequate Payments**

and Technology

**Hoangmai H. Pham, MD, MPH,** President, Institute for Exceptional Care; Former Chief Innovation Officer, CMMI, Washington, DC

# Mini Summit 18: The Role of Private Equity in the Future of Primary Care & Value-based Payments are Making it Harder to See Your Primary Care Doctor on Short Notice

### 11:15 am

# The Role of Private Equity in the Future of Primary Care

**David Blumenthal, MD,** Former President, Commonwealth Fund; Author, Can New Players Revive US Primary Care?, Harvard Business Review; Former National Coordinator for Health Information Technology; Former Samuel O. Their Professor, Medicine, Harvard Medical School, New York, NY

Francis J. Crosson, MD, Senior Lecturer, Health Systems Science, The Kaiser Permanente, Bernard J. Tyson School of Medicine; Former Chairman, Medicare Payment Advisory Commission (MedPAC); Past Chair, American Medical Group Association (AMGA), Palo Alto, CA

**Merrill Goozner, MA,** *Independent Journalist, GoozNews; Author,* The \$800 Million Pill: The Truth Behind the Cost of New Drugs; *Former Editor,* Modern Healthcare, *Chicago, IL (Moderator)* 

# 11:45 am

# Value-based Payments are Making it Harder to See Your Primary Care Doctor on Short Notice

**Jeffrey Millstein, MD, FACP,** Regional Medical Director, Penn Primary Care; Clinical Assistant Professor, Perelman School of Medicine, University of Pennsylvania, Woodbury Heights, NJ

### Mini Summit 19: Primary Care and Behavioral Health Integration

# 11:15 am

# Introductions, Discussion & Q&A

**Scott A. Campbell, MD,** *Director of Mental Health and Assistant Professor, Cedars-Sinai Medical Care Foundation and Department of Psychiatry & Behavioral Neurosciences, Beverly Hills, CA* 

**Tanya Dansky, MD,** Senior Medical Director, MemorialCare Medical Group; Former VP & CMO, Blue Shield Promise Health Plan, Blue Shield of California, Orange County, CA

Melissa Gerdes, MD, System Vice President Value Based Clinical Strategy, CommonSpirit Health; Associate Clinical Professor, UCSF Medical Center, San Francisco, CA

Karen G. Rentas, PhD, Director of Behavioral Health Integration, Providence Facey Medical Foundation; Former Behavioral Health Consultant, Camden Coalition of Healthcare Providers, Los Angeles, CA

Susan M. Huang, MD, MS, Chief Medical Officer, America's Physician Groups; Former Deputy Chief Medical Officer, Aledade, Oakland, CA (Moderator)

# 12:15 pm

# **Luncheon Break and Visit Exhibit Hall**

# DAY II PLENARY SESSION

1:00 pm



Co-chair Welcome, Introductions and Primary Care as a Fiduciary Strategy: How Employer **Compliance with the Consolidated Appropriations Act** (CAA) is Pushing Primary Care Engagement

Gregory D. Marchand. Director of Global Benefits. The Boeing Company, Seattle, WA



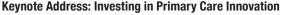
Elizabeth Mitchell, President and Chief Executive Officer, Purchaser Business Group on Health (PBGH); Former Senior Vice President, Healthcare and Community Health Transformation, Blue Shield of California, San Francisco, CA (Co-chair)



# **CMS/CMMI Primary Care Initiatives**







**Dan Mendelson, MPP,** CEO, Morgan Health at JPMorgan Chase & Co; Founder and Former CEO, Avalere Health; Former Associate Director for Health, US Office of Management and Budget, Washington, DC



Interviewed by: Susan Dentzer, President & CEO, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC

Centers of Excellence 2.0



**Linda Brady,** Healthcare Strategy and Policy, The Boeing Company, Chicago, IL



Robert Paczkowski, CEBS, Senior Director, Global Benefits, eBay; Former Healthcare Delivery Benefits Manager, Google, San Jose, CA



Raymond Tsai, MD, Vice President, Advanced Primary Care, Purchaser Business Group on Health (PBGH); Assistant Clinical Professor, University of California, San Francisco, Visalia, CA

# 3:00 pm



Amar A. Desai, MD, MPH, Chief Executive Officer, Optum Health; Former Executive-in-Residence, UnitedHealth Group; Former President, Health Care Delivery, CVS Health, Los Angeles, CA

**Interviewed by: Don Crane, JD,** *Former President & CEO,* 

America's Physician Groups; Co-producer Primary Care

Transformation Summit and Medicare Advantage Summit,



3:30 pm

Los Angeles, CA

**Private Equity Investors in Primary Care** 

A Fireside Chat: Optum Update



Bill Goss, MBA, Partner, Guidon Partners; Board, DuPage Medical Group, Tandigm Health, Diggs, Inc. and Duly Health and Care. Paradise Vallev. AZ



Richard Park, MD, Managing Partner and Co-Founder, Ascend Partners; Founder and former CEO, CityMD; CEO, Rendr Care Physicians; Executive Chairman, CareAbout, New York, NY



Mary Tolan, MBA, Co-Founder and Managing Partner, Chicago Pacific Founders; Former Founder and CEO, Accretive Health, Chicago, IL



Eric A. Klein, JD, Partner and National Team Leader, Healthcare Practice, Sheppard Mullin, Los Angeles, CA (Co-moderator)



Jim Moloney, MBA, Managing Director and Co-Head, Health Systems M&A, Cain Brothers, San Francisco, CA (Co-moderator)

4:30 pm

**Day II Adjournment** 

# WEDNESDAY, DECEMBER 6, 2023

# DAY III MORNING MINI SUMMITS MINI SUMMITS GROUP V 10:00 am - 11:00 am

Mini Summit 20: Negotiating, Structuring and Closing a **Physician Organization Acquisition Deal: The Medical Group Perspective & Bringing Valuable Care to Rural Communities: The Role of Primary Care** 

10:00 am

**Negotiating, Structuring and Closing a Physician Organization Acquisition Deal** 

Eric A. Klein, JD, Partner and National Team Leader, Healthcare Practice, Sheppard Mullin, Los Angeles, CA

10:30 am

**Bringing Valuable Care to Rural Communities:** The Role of Primary Care

Jennifer Schneider, MHSR, MD. Co-Founder and Chief Executive Officer, Homeward; Former President & CMO, Livongo, Saint Helena. CA

Joyce Famakinwa, Health Care Reporter, Home Health Care News, Chicago, IL (Moderator)

# Mini Summit 21: The Imperative to Scale Home-Based Primary **Care (HBPC) for Patients with Complex Care**

10:00 am

# Introductions, Discussion and Q&A

Eric DeJonge, MD, Section Director, Geriatrics, Medstar Washington Hospital Center; Former Chief of Geriatrics, Capital Caring Health, Washington, DC

Christine Ritchie, MD, MSPH, Professor of Medicine, Harvard Medical School; Co-Lead National Home-Based Primary Care Learning Network, San Francisco, CA

Julie Sacks, MSW, President and Chief Operating Officer, Home Centered Care Institute; Former Sr. Director, APDA Programs and Services, American Parkinson Disease Association, Chicago, IL

Robert Saunders. PhD. Senior Research Director of Health Care Transformation. Duke Margolis Center for Health Policy: Former Senior Advisor to the President, National Quality Forum. Washington, DC

Bruce A. Leff, MD, Professor of Medicine; Director, Center for Transformative Geriatric Research, Johns Hopkins University School of Medicine; Board, Hospital at Home Users Group; Co-Chair, World Hospital at Home Congress, Baltimore, MD (Moderator)

Mini Summit 22: Primary Care Update: Maintaining Independence while Navigating the Shift to Value-based Care & Can New Players Revive US Primary Care?

# 10:00 am

Primary Care Update: Maintaining Independence while Navigating the Shift to Value-based Care

Faris Ghawi, MBA, Co-founder and Chief Executive Officer, Vytalize Health, Laguna Beach, CA

Interviewed by: C.R. Burke, MHA, Executive Vice President and Chief Financial Officer, MCB Healthcare Consulting, Inc.; Former President and Chief Executive Officer, St. Joseph Heritage Healthcare, Nipomo, CA

# 10:30 am

# **Can New Players Revive US Primary Care?**

**David Blumenthal, MD,** Former President, Commonwealth Fund; Author, Can New Players Revive US Primary Care?, Harvard Business Review; Former National Coordinator for Health Information Technology; Former Samuel O. Their Professor, Medicine, Harvard Medical School, New York, NY

Mini Summit 23: A Fireside Chat: VillageMD & Employer Primary Care Initiatives: California's Multi-payer Collective Impact (Measurement Pilot and Payment Model Demonstration Project)

# 10:00 am

A Fireside Chat: VillageMD

**Clive Fields, MD,** Co-founder, VillageMD and Village Medical, Houston, TX,

Interviewed by: Don Crane, JD, Former President & CEO, America's Physician Groups; Co-producer Primary Care Transformation Summit and Medicare Advantage Summit, Los Angeles, CA

# 10:30 am

Employer Primary Care Initiatives: California's Multi-payer Collective Impact (Measurement Pilot and Payment Model Demonstration Project)

Peter Long, MHS, PhD, Executive Vice President, Strategy & Health Solutions, Blue Shield of California, Los Angeles, CA

**Don Moulds, PhD,** Chief Health Director, CalPERS; Former Executive Vice President, The Commonwealth Fund; Former Assistant Secretary, Office of Planning and Evaluation, HHS, Sacramento, CA

Monica Soni, MD, Chief Medical Officer, Covered California; Health Sciences Associate Clinical Professor, University of California, Los Angeles; Associate Professor of Internal Medicine, Charles R. Drew University of Medicine and Science, Los Angeles, CA

**Crystal Eubanks, MS,** Vice President Care Transformation, Purchaser Business Group on Health (PBGH); Former Senior Director, Care Redesign, California Quality Collaborative, San Francisco, CA (Moderator)

# Mini Summit 24: Fireside Chat: Livara Health: Reimagining Musculoskeletal Care for Value-Based Organizations

# 10:00 am

Fireside Chat: Livara Health: Reimagining Musculoskeletal Care for Value-Based Organizations

Kam Raiszadeh, MD, Chief Medical Officer, Livara; Chairman, Spine Zone, San Diego, CA

Interviewed by: Don Crane, JD, Former President & CEO, America's Physician Groups; Co-producer Primary Care Transformation Summit and Medicare Advantage Summit, Los Angeles, CA

# 10:30 am

Mini Summit Adjournment

### 11:00 am

Transition Break and Visit Exhibit Hall

# MINI SUMMIT GROUP VI 11:15 am - 12:15 pm

Mini Summit 25: Update on the National Academy of Sciences, Engineering, and Medicine's Implementing High-Quality Primary Care & New Primary Care Disrupters Constrain already-limited Supply of Clinical Providers

# 11:15 am

A Fireside Chat: Update on the National Academy of Sciences, Engineering, and Medicine's Implementing High-Quality Primary Care

**Linda McCauley, PhD, RN, FAAN, FRCN,** Dean, Nell Hodgson Woodruff School of Nursing, Emory University; Co-chair, Implementing High-Quality Primary Care, National Academy of Sciences, Engineering, and Medicine, Atlanta, GA

Robert L. Phillips, Jr, MD, MSPH, Executive Director, Center for Professionalism and Value in Health Care, American Board of Family Medicine; Faculty Affiliate, Center for Primary Care, Harvard Medical School, Washington, DC

Interviewed by: Susan Dentzer, President & CEO, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC

# 11:45 am

New Primary Care Disrupters Constrain already-limited Supply of Clinical Providers

**Allison Oakes, PhD,** Director of Research, Trilliant Health, Denver. CO

Mini Summit 26: The Role of Concierge Medicine in the Transformation of Primary Care & Elevating Primary Care Excellence through Remote Patient Monitoring in a Value-Based World

# 11:15 am

The Role of Concierge Medicine in the Transformation of Primary Care

**Jeffery Karns, MD,** Family Medicine, Skypark Preferred Family Care, Torrance, CA

**Nicole Lawrence, MD**, Family Medicine, Skypark Preferred Family Care, Torrance, CA

**Thomas LaGrelius, MD,** Family Medicine, Skypark Preferred Family Care; President, American College of Private Physicians, Torrance, CA (Moderator)

# 11:45 am

Elevating Primary Care Excellence through Remote Patient Monitoring in a Value-Based World

**Kevin Riley, MBA,** President and CEO, Zyter | TruCare; Former SVP & General Manager Health & Life Sciences, Salesforce; Former Chief Innovation Officer, Florida Blue, Ponte Vedra Beach, FL

# Mini Summit 27: The Role of Pharmacists in Providing Primary Care & A QuEST to Measure Value: A Balanced Scorecard for Primary **Care Improvement**

### 11:15 am The Role of Pharmacists in Providing Primary Care

**Amanda Brummel,** *Vice President, Clinical Pharmacy* Services, Fairview Health Services; Adjunct Professor, University of Minnesota, Minneapolis, MN

Jordan Haag, Associate Chief Pharmacy Officer, Mayo Clinic, Rochester, MN

**Katherine "Katie" Herring Capps,** *Co-founder and Board* Member, Get the Medications Right Institute (GTMRx); Founder and President, Health2 Resources, Washington, DC (Moderator)

### 11:45 am A QuEST to Measure Value: A Balanced Scorecard for Primary Care Improvement

Lora Council, MD, MPH, MHCM, Vice President and Senior Medical Director, Quality and Population Health, Fallon Health, Worcester, MA

# Mini Summit 28: Primary Care Physicians: The Heart of Success for Transformative Care & Why Primary Care is Underpaid in the United States and Ways to Fix It

### 11:15 am **Primary Care Physicians: The Heart of Success** for Transformative Care

Daniel F. McCarter, MD, FAAFP, National Director of Primary Care Advancement, ChenMed; Associate Professor of Family Medicine, University of Virginia, Richmond, VA

Faisel Syed, MD, National Director of Primary Care, ChenMed, Tampa, FL

### 11:45 am Why Primary Care is Underpaid in the United States and Ways to Fix It

Robert A. Berenson, MD, Institute Fellow, Urban Institute; Former Assistant Director, White House Domestic Policy Staff, Washington, DC

# Mini Summit 29: Transforming Primary Care by Integrating **Lifestyle Medicine Clinical Models**

### **Transforming Primary Care by Integrating** 11:15 am Lifestyle Medicine Clinical Models

David Donohue, MD, Chief Executive Officer, Poplar Lifestyle Medicine Network; Chief Medical Officer, Progressive Health of Delaware, Wilmington, DE

Wayne S. Dysinger, MD, MPH, Chief Medical Officer, Healthly; Founder and Past Chair, American Board of Lifestyle Medicine, Riverside, CA

Padmaja Patel, MD, FACLM, DipABLM, President-Elect, American College of Lifestyle Medicine; System Medical Director of Lifestyle Medicine and Regional Medical Director, Wellvana; Vice President, World Lifestyle Medicine Organization; Certified Lifestyle Medicine Intensivist, Midland, TX

### 12:15 pm **Luncheon Break and Visit Exhibit Hall**

# DAY III PLENARY SESSION

# 1:00 pm



# Co-chair Welcome, Introductions and Summit Overview

Ann Greiner, MCP, President and Chief Executive Officer. Primary Care Collaborative; Former Vice President, Public Affairs, National Quality Forum; Former Vice President, Public Affairs, American Board of Medical Specialties, Washington, DC (Co-chair)



# Fireside Chat with Michael Chernew, PhD, Chair, **MedPAC**

Michael Chernew, PhD, Leonard D. Schaeffer Professor of Health Care Policy, Department of Health Care Policy, and Director, Healthcare Markets and Regulation Lab, Harvard Medical School, Chair, MedPAC, Cambridge, MA

**Interviewed by: Susan Dentzer,** *President & CEO, America's* Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC (Co-chair)

1:45 pm

# **Health Plan Primary Care Initiatives Roundtable**

Sree Chaguturu, MD, Executive Vice President and Chief Medical Officer, CVS Health®; Former Chief Population Health Officer, Mass General Brigham, Boston, MA



Sachin H. Jain, MD, MBA, President & CEO, SCAN Group & Health Plan; Co-Editor-in-Chief & Co-Founder, Healthcare: the Journal of Delivery Science and Innovation, Los Angeles, CA



Sanjay Shetty, MD, MBA, President, CenterWell at Humana, Dallas, TX



Bryony Winn, MA, MPhil, President, Health Solutions, Elevance Health; Former SVP, Chief Strategy & Innovation Officer, Blue Cross NC, Indianapolis, IN



**Don Crane, JD,** Former President & CEO, America's Physician Groups; Co-producer Primary Care Transformation Summit and Medicare Advantage Summit, Los Angeles, CA (Moderator)

2:45 pm

# **Hospital and Health System Strategies in Supporting Primary Care**



**George Halvorson,** Chair and CEO, Institute for InterGroup Understanding; Member, Board of Trustees, Mayo Clinic; Former Chairman & CEO, Kaiser Permanente; Former CEO, HealthPartners; Former Chair, AHIP and International Federation of Health Plans, Sausalito, CA

# 3:15 pm

# A Fireside Chat: Value-Based Primary Care Must also **Integrate Specialty Care**



Laolu Fayanju, MD, MSc, Family Medicine Physician; Chief Medical Officer, RubiconMD; Former Ohio Regional Medical Director, Oak Street Health; Member, White House Health Equity Task Force, Cleveland, OH

Interviewed by: Don Crane, JD, Former President & CEO, America's Physician Groups; Co-producer Primary Care Transformation Summit and Medicare Advantage Summit, Los Angeles, CA

3:45 pm



# Integrating Behavioral Health in Primary Care: **Overcoming Decades of Challenges**

Wendy Warring, JD, President and CEO, Network for Excellence in Health Innovation (NEHI); Former SVP Network Development and Strategic Partnerships, Boston Children's Hospital, Boston, MA

4:15 pm

**Day III Adjournment** 

# **THURSDAY, DECEMBER 7, 2023**

# DAY IV: CLOSING PLENARY SESSION

10:00 am

Co-chair Welcome, Introductions and Primary Care is the Solution to our Health Care Crisis



R. Shawn Martin, MHCDS, Executive Vice President and Chief Executive Officer, American Academy of Family Physicians; Former Director of Government Relations, American Osteopathic Association, Washington, DC (Co-chair)



**Analytics in Transforming Primary Care** 

The Role of Technology, Big Data and

**Aneesh Chopra, MPP,** Co-Founder & President, CareJourney; Co-Founder, Hunch Analytics; Assistant to the President & US Chief Technology Officer, Arlington, VA

10:45 am

a Culture of Professional Satisfaction; Supporting Wellness/Addressing Burnout; Managing Workplace Safety; Role of Technology/AI in Practice Support Ramin Davidoff, MD, Co-CEO, The Permanente Federation,

The Physician Experience in Primary Care: Creating



LLC; Executive Medical Director and Chairman of the Board, Southern California Permanente Medical Group; Chairman of the Board and CEO, Hawaii Permanente Medical Group and The Southeast Permanente Medical Group, Beverly Hills, CA



Interviewed by: Don Crane, JD, Former President & CEO, America's Physician Groups; Co-producer Primary Care Transformation Summit and Medicare Advantage Summit, Los Angeles, CA

11:15 am

The Evolution to Universal Value-based Care Collaboration, Integration of Primary Care and Specialty Care and the Road to Achieving the **Quadruple Aim** 



Stuart Levine, MD, MHA, Chief Medical Officer, VillageMD; Operating Partner, Chicago Pacific Founders; Director, Ads, Healthcare Partnerships & Strategy, Google; Co-Founder, agilon health, Los Angeles, CA

11:45 am



**How Multispecialty Groups Manage and Compensate Primary Care** 

Stuart Baugher, JD, MBA, System Vice President Provider Compensation Strategy, Common Spirit; Former VP Physician Compensation Strategy and Administration, CHRISTUS Health; Former Director, Physician Compensation Strategy and Planning, Baylor Scott & White Health, Dallas, TX



Meghan Brecke, DO, FAAFP, Physician Site Lead, St Charles Family Care, Bend East, St Charles Health System, Bend, OR



David Valenzuela, MD, AZ Region Primary Care Physician Executive, Banner Health, Las Cruces, NM



Peter Valenzuela, MD, MBA, Author, A Physician's Guide to Fixing Our Ailing Health Care System; Former CMO, Mercy Medical Group; Former CMO at Sutter Medical Group of the Redwoods, Sacramento, CA



Fred Horton, MHA, President, American Medical Group Association (AMGA) Consulting; Former CEO, Arnett Health System; President & CEO, Health Midwest Medical Group, Kansas City, MO

12:30 pm

**Luncheon Break and Visit Exhibit Hall** 

# 1:00 pm

# A Fireside Chat: The Politics of Primary Care



Congressman Gregory F. Murphy, MD (R/NC), US House of Representatives, Co-chair, House GOP Doctor's Caucus; Former President, Eastern Urological Associates, Greenville, NC



Interviewed by: Don Crane, JD, Former President & CEO, America's Physician Groups; Co-producer Primary Care Transformation Summit and Medicare Advantage Summit, Los Angeles, CA

1:30 pm

# A Fireside Chat: The Role of Primary Care in **Value-based Care**



Adam S. Boehler, Chief Executive Officer, Rubicon Founders; Former CEO, US Intl Development Finance Corporation; Former Senior Advisor for Value-Based Transformation, US Department of Health and Human Services; Former CMS Deputy Administrator; Former Director, CMS Innovation Center (CMMI), Nashville, TN



Andrew M. Slavitt, MBA, General Partner, Town Hall Ventures: Chair, United States of Care; Former COVID Senior Advisor, Biden Administration; Former Acting Administrator, CMS, Minneapolis, MN



**Interviewed by: Mara McDermott, JD,** *Chief Executive* Officer, Accountable for Health; Former SVP Federal Affairs, America's Physician Groups, Washington, DC (Moderator)

2:00 pm

# **Integrating Health Equity into Primary Care Organizations**



Amy Nguyen Howell, MD, MBA, FAAFP, Chief, Office for Provider Advancement, Optum Health; Urgent Care Physician, Cedars-Sinai Health System; Adjunct Associate Professor, USC Sol Price School of Public Policy, Los Angeles, CA



Nwando Olayiwola, MD, MPH, FAAFP, Chief Health Equity Officer & Senior Vice President, Humana; Adjunct Professor, College of Medicine, Wexner Medical Center, The Ohio State University; Founder, Minority Women Professionals (MWPs) are MVPs!, Inspire Health Solutions LLC, Columbus, OH



Interviewed by: Stephanie Quinn, Senior Vice President, Advocacy, Practice Advancement and Policy, American Academy of Family Physicians; Former Vice President, Federal Government Affairs; CareFirst BlueCross BlueShield, Washington, DC

2:30 pm

A Fireside Chat: The Implications of AI for the Future of Primary Care



Steven Y. Lin, MD, Founder and Executive Director, Stanford Healthcare Al Applied Research Team; Vice Chief for Technology Innovation, Division of Primary Care and Population Health, Service Chief, Family Medicine and Section Chief, General Primary Care, Stanford Health Care, Palo Alto, CA



Interviewed by: Susan Dentzer, President & CEO, America's Physician Groups; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC

3:00 pm

# The Future of Primary Care in the United States



Jeff Goldsmith, PhD, President, Health Futures; Author, The Future of Medical Practice: Creating Options for Practicing Physicians to Control Their Professional Destiny, Charlottesville, VA



Robert Pearl, MD, Clinical Professor of Plastic Surgery, Stanford University School of Medicine; Faculty, Stanford Graduate School of Business; Podcast Co-host, Fixing Healthcare; Former Chief Executive Officer, The Permanente Medical Group, New Haven, CT



Don Crane, JD, Former President & CEO, America's Physician Groups; Co-producer Primary Care Transformation Summit and Medicare Advantage Summit, Los Angeles, CA (Moderator)

3:45 pm

**SUMMIT ADJOURNMENT**